

Vidya Vikas Mandal's  
**Shree Damodar College of Commerce & Economics. Margao-Goa**  
 SYBCA, SEM III, SPECIAL SUPPLEMENTARY EXAMINATION, MAY/JUNE 2015

**Management Accounting (BCA 303)**

Duration: 2 hours

Marks: 50

*Instruction:* 1) All questions are compulsory  
 2) Figures to the right indicate full marks  
 3) Start each new question on fresh page

**Q No. 1) A) Fill in the blanks (5 mks)**

- 1) \_\_\_\_\_ Accounting is required to be published.
- 2) \_\_\_\_\_ is a summary budget for the entire business organization.
- 3) \_\_\_\_\_ is that level of activity where total cost equals to total revenue.
- 4) \_\_\_\_\_ is a specialized technique of costing under which costs are pre-determined.
- 5) \_\_\_\_\_ reports are also known as periodical reports.

**B) Match the following (5 mks)**

**Column 'A'**

- 1) Management Accounting
- 2) Break-Even-Point
- 3) Budget
- 4) Marginal Costing
- 5) Variances

**Column 'B'**

- a) Quantitative and financial terms
- b) Favorable and favorable
- c) Audit is not compulsory
- d) No profit No loss
- e) Technique of Costing

**(10 mks)**

**Q No. 2) A) From the following forecasts of income and expenditure, prepare a Cash Budget for the months of January to April 2000.**

Months	Sales	Purchases	Wage	Manufacturing expenses	Administration expense	Selling expenses
1999 Nov	30,000	15,000	3,000	1,150	1,060	500
Dec	35,000	20,000	3,200	1,225	1,040	550
2000 Jan	25,000	15,000	2,500	990	1,100	600
Feb	30,000	20,000	3,000	1,050	1,150	620
Mar	35,000	22,500	2,400	1,100	1,220	570
April	40,000	25,000	2,600	1,200	1,180	710

Additional information is as follows:

- 1) The customers are allowed a credit period of 2 months.
- 2) A dividend of Rs. 10,000 is payable in April.
- 3) Capital expenditure to be incurred: plant purchased on 15<sup>th</sup> of January for Rs 5,000; a building has been purchased on 1<sup>st</sup> March and the payments are to be made in monthly installments of Rs. 2,000 each.
- 4) The creditors are allowing a credit of 2 months.
- 5) Wages are paid on the 1<sup>st</sup> of the next month.
- 6) Lag in payment of other expenses is one month.
- 7) Balance of cash in hand on 1<sup>st</sup> January 2000 is Rs. 15,000.

(OR)

(10 mks)

**Q No. 2) X)** Prepare a flexible budget for production at 80% and 100% activity on the basis of the following information:

Production at 50% capacity	: 5,000 units
	Rs.
Raw materials	80 per unit
Direct labour	50 per unit
Expenses	15 per unit
Factory expenses (50% fixed)	50,000
Administrative expenses (60% variable)	60,000

**Q No. 3) A)** From the following information calculate:

(10 mks)

i) Labour Cost Variance	
ii) Labour Rate Variance	
iii) Labour Efficiency Variance	
iv) Labour Idle Time Variance	
Standard Rate	Rs. 4 per hour
Standard Time	10 hours per unit
Actual production	1,100 units
Hours taken: Production	11,500
Idle time	<u>500</u>
Total	<u>12,000</u>

Payment of Rs. 60,000 was made @ Rs. 5 per hour.

(OR)

(10 mks)

**Q No. 3) X)** From the following information figures calculate:

- P/V Ratio
- Break Even Sales Volume
- Margin of safety
- Profit

Sales Rs. 8,000; Variable cost Rs. 4,000; Fixed cost Rs 3,200

(10 mks)

**Q No. 4) A)** Define Management Accounting. Explain the various techniques of Management Accounting.

(OR)

(10 mks)

**Q No. 4) X)** Explain the advantages and limitations of Marginal costing.

(10 mks)

**Q No. 5) A)** What is Budgetary Control? State and explain the objectives of Budgetary Control

(OR)

(10 mks)

**Q No. 5) X)** State and explain the various types of reports used in organizations.

\*\*\*\*\* BEST OF LUCK \*\*\*\*\*